



TAMARACK
RECOVERY CENTRE

2022

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Mission

To provide a safe, welcoming environment where individuals are supported in recovery to realize their full potential.

Vision

Healthy people, free from addiction.

Values

Our values are based on a dedication and commitment to:

Safety

Creating a warm, welcoming environment where the safety and care of all is key.

Integrity

Holding ourselves to the highest standards of personal and professional integrity, reflected in our ongoing commitment to ethical practice and serving as an example to all.

Respect

Recognizing and valuing diversity, being responsive to personal recovery needs and treating all people as unique individuals deserving of the best care.

Excellence

Using our knowledge and experience to deliver the highest quality services and seek out opportunities to improve and excel.

Compassion

Inspiring hope through our belief in the fundamental value of every human being, their resilience and ability to change.

Land Acknowledgement

Tamarack Recovery Centre is on Treaty 1 Territory, the traditional home of the Anishinaabe and homeland of the Métis Nation.

For thousands of years Indigenous people, including the Cree, Dene, Assiniboine, Oji-Cree and Dakota, have used "Where the Rivers Meet" – now known as the The Forks in Winnipeg – to gather, trade, celebrate, coexist and develop relationships with others.

It is in this spirit of cooperation and in recognition of this history, including harms caused by colonialism, that Tamarack endeavours to uphold the Truth and Reconciliation Commission's Calls to Action as we seek to help people recover from drug and alcohol dependency.



ABOUT TAMARACK

Tamarack Recovery Centre Inc. is a nonprofit 12-bed co-ed recovery treatment centre providing residential, abstinence-based addiction treatment and recovery services in Winnipeg. Since incorporating in 1975, Tamarack has provided thousands of Manitobans with flexible, participant-driven, community-based treatment and support. Tamarack also operates The Branch, a sober living facility on the same street for program graduates looking to extend their recovery in safe, affordable shared housing. Tamarack is accredited by Imagine Canada and Accreditation Canada with Exemplary Standing by Accreditation Canada.

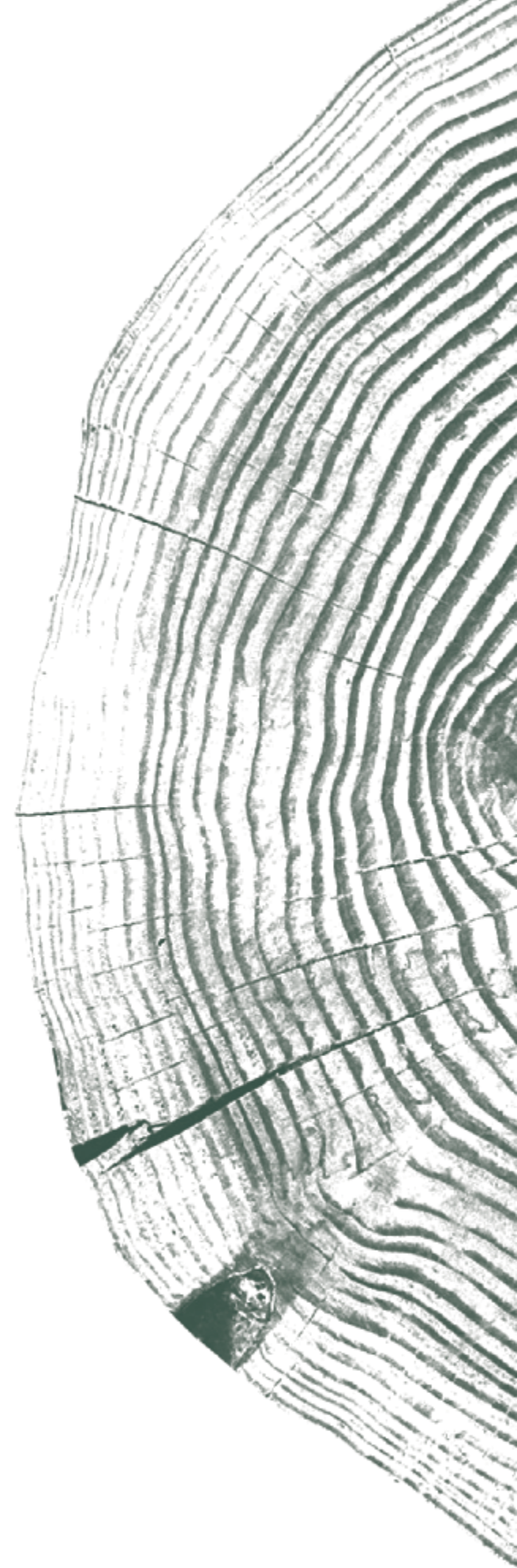
Why Tamarack

SAFE, INCLUSIVE ENVIRONMENT: We commit to creating a safe space for everyone. We want all participants, visitors, and staff to feel welcome here, no matter their religious beliefs, culture, race, gender, or sexual orientation. We value compassion and respect, and strive to create a family-like atmosphere where everyone feels accepted, supported, and free to express who they are.

MORE TIME, GREATER ACCESS: We offer a 60- to 78-day residential treatment program for individuals wishing to achieve sobriety from substance addictions, such as alcohol and drugs, as well as behavioural addictions such as gambling. Our unique longer-term program provides support for participants to begin healing from trauma, while building recovery and living skills using evidence-based approaches to treatment. We offer a low-cost fee structure and a Participant Subsidy Fund buoyed by private philanthropy to ensure no one is turned away for lack of funds.

SEAMLESS POST-TREATMENT SUPPORT: All treatment graduates have access to free, unlimited aftercare support through a dedicated program that focuses on lifestyle management to support long-term recovery—a unique offering that sets Tamarack apart from other programs without post-treatment services. Tamarack's new transitional housing program, The Branch, expands these supports with a next-step option for graduates who wish to develop greater independence and grow in recovery while continuing to live in safe, supervised sober housing.

DEMONSTRATED IMPACT: Tamarack's services are life-changing—and potentially life-saving—for Manitobans experiencing addictions. Many of our participants sustain long-term recovery from their addiction and go on to become strong contributing members of society: since 2013, the Centre has an average completion rate of 83%, far exceeding the industry average of 44% for long-term residential addictions treatment, and graduates of Tamarack report post-treatment sobriety rates well above national norms.





Board Members

Chairman

Philip Grandmont

Vice-Chair

David Roberts

Secretary

Tobia Neufeld

Treasurer

Bruce Carney

Executive Director (ex-officio)

Lisa Cowan

Member

Ken Deptuck

Member

Brian Paterson

Member

Veronica Gagnon

Member

Bill Dietterle

to October 2021

Member

Mintie Grienke

Member

Vanessa Cook

Member

Trudy Lavallee

Staff

Executive Director

Lisa Cowan

Clinical and Transition Supervisor

Joanne Riedle

Operations Manager

Sherry Gable

Addictions Counsellor

Peter Keating

Addictions Counsellor

Tabitha Comeau

Addictions Counsellor

Janel Whincup

Intake and RCW Coordinator

Dawn Kirkpatrick

Aftercare Counsellor and Case Manager

Emma Peck

Daytime Residential Care Worker

Karen Gutwein

Residential Care Workers

Charmaine Yurechuk

Darroll Kovalsky

Kelsey Burke

Beverly Welsh

Bill Kroeber

Kathleen O'Meara

Nick Gozer

Laura Borrett

Tracey Keen

Grace Woodman

Jacey Riedle

Carley Steen

Hannah Makoni

Maya Ackerman-Stratton

Bryan Malo

Ruby Nagy-Wowchuk

Meagan Jonker



Introducing The Branch: Tamarack's New Transitional Home

Housing is a significant stressor for Tamarack graduates in the early stages of sobriety. One in four participants report having inadequate housing at the start of treatment, due to safety concerns, economic instability, or other risks to sobriety their current living arrangements can pose. Each year, some 36% of Tamarack's participants need housing support at the end of treatment. Case managers work with participants to find transitional housing in Winnipeg that meets their individual needs, but too often graduates struggle to identify the right fit.

The Branch is Tamarack's solution: a supportive recovery home for graduates that provides a safe transition to independent living with the benefit of the ongoing therapy and accountability of Tamarack's primary program. Named in a collaborative effort with Tamarack participants, graduates, staff, and supporters, The Branch offers, in addition to housing, a continuation of the wraparound support that is so valuable to participants early in their recovery.

Centrally located at 54 Balmoral, with access to major bus routes and community services, The Branch embodies the look and feel of a family home. A communal kitchen, dining room, and living spaces are designed to foster comfort and community building amongst residents. The Branch houses up to 10 residents at a time, with a mix of private and semi-private bedrooms.

The Branch opened its doors to its first three residents in August 2021, and has since welcomed a total of 12 residents, with stays averaging five months. The warm, welcoming environment feels like a bustling family home, with residents studying, cooking, relaxing in the living room, or chatting with staff in the office. True to its name, the Branch is a nourishing extension of Tamarack, representing new growth and evolution for our graduates as they build independence and confidence on their journey.



THE BRANCH: HOW IT WORKS

- Participants create an individual transitional program plan, including personal goals, counsellor recommendations, and house expectations
- Program plans follow a three-phase process, guiding expectations, accountability, and goals
- Participants transition to a new phase approximately every three months, determined by clinical team recommendations, program plan progress, and individual circumstances
- Program plans evolve with participants' progress and individual needs, with new goals and expectations at each phase
- Progressive phases support more freedom and independence over time

RESIDENT RESOURCES:

- 1:1 counselling with their Tamarack Counsellor
- 1:1 weekly case management sessions with the Aftercare Counsellor or Transitional Supervisor
- Onsite Aftercare Group twice per week (open to all graduates of Tamarack)
- Onsite AA meetings (open to Branch residents and Tamarack participants)
- After-hours support from Tamarack Residential Care Workers
- Access to "Refresher Groups" (program workshops) as desired or recommended
- Onsite Sweat Lodge guided by an Indigenous Elder

We are grateful to the Moffat Family Fund at The Winnipeg Foundation for its pivotal investment in the acquisition and renovation of The Branch facility, and to the Manitoba Government's Shared Health and Housing branches for supporting The Branch's launch and operations. This momentous expansion of Tamarack's program after 40 years of operations is bringing invaluable resources to Manitoba residents in recovery.

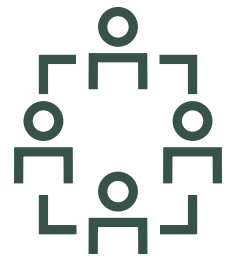


COVID Impacts

The early effects of the pandemic drove up demand for Tamarack’s services, but necessary health and safety measures also hampered access to full treatment support. We adapted our pre-treatment and intake practices to keep treatment within reach for incoming participants without compromising safety. These efforts allowed Tamarack to gradually increase services and return to 100% participant capacity by late 2021.

While participants and staff have been remarkable in managing these changes, the ongoing impacts of COVID-19 have strained Tamarack’s ability to staff our facilities, particularly the critical roles of our Residential Care Workers. The opening of The Branch, Tamarack’s transitional housing program, effectively doubled our staffing needs just as these recruitment and retention challenges grew. We are working to help new and existing staff feel safe, confident, and valued in their roles, through investments in professional development, recognition, and developing strategies to improve wage parity.





Our Staff

Our high-calibre services would not exist without the contributions of an experienced, dedicated, and compassionate staff.

Our team's deep and varied expertise spans addictions treatment, Indigenous-informed treatments (more than a third of participants identify as Indigenous), nonprofit human resources and operations, finance and legal, construction and project management, fund development, and marketing.

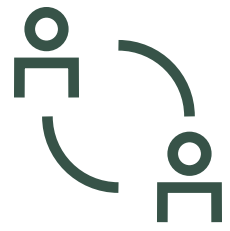
We are proud that 80% of Tamarack's employees are actively involved in the recovery community and understand what it means to work through overcoming addictions and mental health hardships. We actively foster the recruitment of staff with lived experience who bring a unique level of compassion and knowledge to their support of participants—making our program stronger and more impactful.

We believe in investing in Tamarack's staff in the ways they most value. With a coaching and seed funding grant from Healthcare Excellence Canada and funds from the 2021 Stabilization Grant from The Winnipeg Foundation, we developed a staff support plan including mental health supports, coaching and training opportunities, and staff recognition events.



“This is great and exciting. It really feels like we’re being supported and cared for.”

—STAFF MEMBER

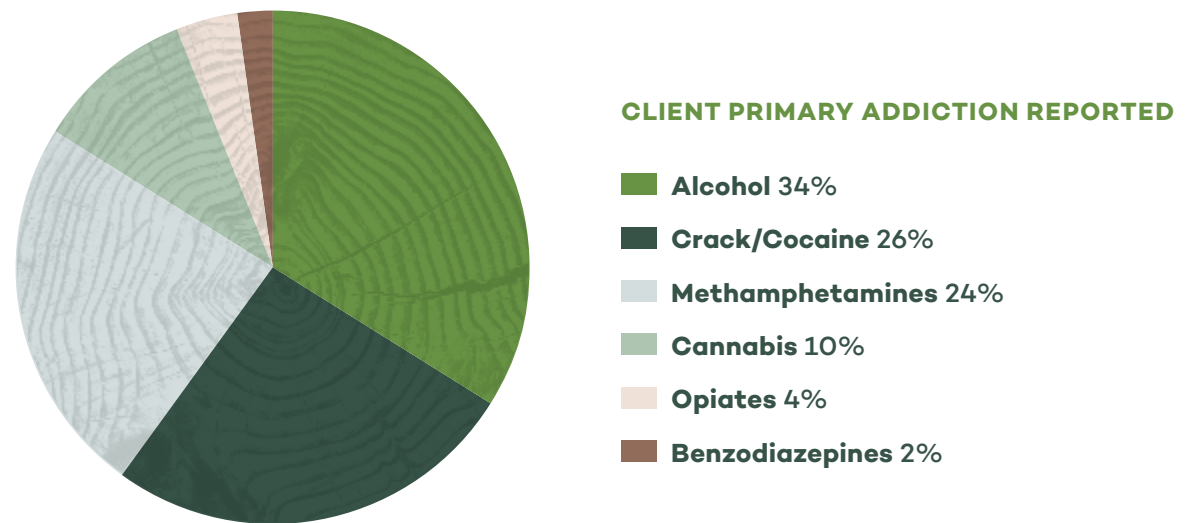


Our Participants

Tamarack invites participants aged 18+ who identify as having an addiction to one or more substances. Among our 2021–22 participants:



Our participant completion rate for 2021–22 was **84%**, consistent with recent years and well above an average of **44%** among other long-term residential addictions treatment programs.





Tamarack's Impact: Valued Services

Data and participant feedback show the life-changing—and potentially life-saving—impact of comprehensive, trauma-informed care for Manitobans experiencing addiction.

FOR THE 9TH YEAR IN A ROW

100%

OF CLIENTS WOULD RECOMMEND THIS PROGRAM TO OTHERS.

“I was able to gain so much knowledge about my addiction that I was empowered. Thank you so much for that—I will be recommending this to everyone I know who needs help.”



96%

of participants were “satisfied” or “very satisfied” with the Residential Care Workers and after-hours care.

“They are extremely caring and do their jobs well. I connected with them all and they each taught me something.”

“They work very hard to provide us with a safe home to stay in.”

“Whatever screening process is being used, keep using it. The RCWs are helpful, compassionate, and great mentors for the participants.”

95%

of participants said that learning Dialectical Behavior Therapy (DBT) skills—a central feature of Tamarack programming—was “very helpful.”

“I was given the skills to be more patient and understanding with all communication moving forward.”

“It was difficult but I learned tons about myself and what I need to do, or avoid, in order to live a clean life.”

“These skills are crucial to keep my sobriety and I’m thankful to have learned them.”

89%

of participants were “very satisfied” with the quality of treatment.

“This treatment was excellent and I have learnt many new healthy skills for life moving forward.”

“Thank you for helping me achieve my goals and giving me a chance to break down some barriers.”

89%

of participants were “very satisfied” with the safety of the facility.

“I felt very comfortable here and safe. It made things easier for me knowing nothing bad was going to happen.”

“I felt very safe in this house. I thank you for keeping it a safe place.”

88%

of participants were “very satisfied” with counselling services.

“I can’t say enough about the counsellors/facilitators at Tamarack. They helped in saving my life. I’m forever grateful.”

“I like the variety of counsellors and all their different personalities. I feel like I have many options of who to go to for different problems/situations.”

72%

of applicants reported that they chose Tamarack because “it was recommended by someone I trust.”

“I felt extremely comfortable and welcomed when I first arrived and it was easy to settle right in.”

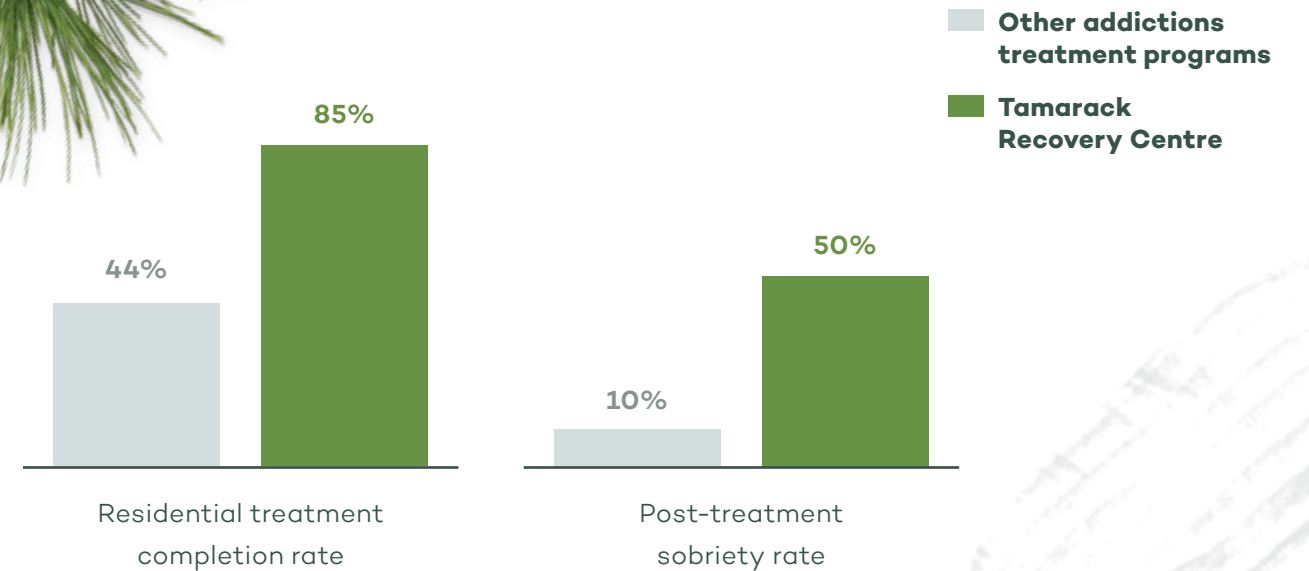


Tamarack's Impact: A Hopeful Future

At Tamarack, we believe long-term sobriety and recovery is not just desirable but a genuine possibility for all the participants that come through our doors. Our unique aftercare program supports graduates in their long-term recovery through ongoing counselling and group therapy. This year we were able to provide more than 500 hours of aftercare services, through counselling and recovery support, peer support groups, and a sense of community—all of which contribute to higher sobriety rates.

Success looks different for every individual, and we invite graduates to share their experiences through formal and informal surveys. **We've learned that Tamarack's graduated participants:**

- Build hopeful, productive, and thriving lives. Of the participants who graduated two or more years ago, 91% said they completely agree that they “have a sense of hope for the future, have access to resources for ongoing support, are healthier, and can achieve new goals.”
- Achieve above-average sobriety rates. In four annual text surveys, of the participants who responded, 93% were sober on the days the surveys were taken and 50% were sober since completing treatment (ranging from three months to more than 10 years).



The longer participants stay sober, the more likely they are to be able to return to work, be with their families, and live well. When progress has the opportunity to build, the likelihood of relapse is greatly reduced.

“Aftercare is an awesome program for myself and I’m sure many others. ... I look forward to helping others along their journey in the future!”

Tamarack’s aftercare program is unique in Manitoba. No other residential addiction treatment centres in the province offer no-cost, unlimited post-treatment care—meeting a critical need in the continuum of care for addictions treatment and recovery for our citizens.



Program Quality and Accountability

IMAGINE CANADA ACCREDITATION:

In May 2021, Tamarack received full accreditation with Imagine Canada, demonstrating organizational excellence in five areas of operation: board governance, financial accountability and transparency, fundraising, staff management, and volunteer involvement. This recognition is a testament to Tamarack's rigorous financial management and accountability to our board, funders, stakeholders, and community.





Culturally Responsive Indigenous Programming

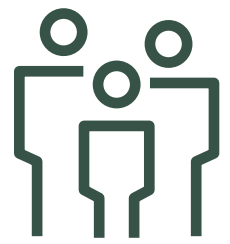
At Tamarack, where 40% of participants identify as Indigenous, we recognize the importance of developing culturally responsive programming and practices. Whether through governance, staffing, or programming, we strive to acknowledge Canada's history of engagement with the First Peoples and work towards reconciliation and collaboration in how we meet participants' needs. .

Tamarack works to integrate Indigenous healing practices, knowledge sharing, and community engagement into our programs through volunteerism and workshops. In the spring and summer of 2021, Indigenous community Elders, teachers, and knowledge keepers facilitated a series of weekly workshops focused on sharing Indigenous Knowledges with our participants through experiential groups, including a traditional sweat lodge. Counsellor Peter Keating organized the series as part of his MSW-Indigenous Knowledges (I-KAT) coursework through University of Manitoba.

The program was so well-received that Tamarack has committed to offering continued access to these Indigenous Knowledges and healing modalities. We have contracted with an Indigenous Knowledge Keeper to run experiential drumming and art groups for treatment program participants during the winter months, and an Indigenous Elder has joined Tamarack's community to build a sweat

lodge at The Branch. We were able to host three sweats for participants, graduates, and staff—the third facilitated in honour of the National Day for Truth and Reconciliation.

The opportunity to offer guided sweat lodge experiences on site on a monthly basis with a more permanent structure and schedule will create a sense of stability and predictability and will allow our in-house participants, Branch residents, graduates in aftercare, and staff the opportunity to regularly participate in these healing traditions. This initiative works to honour the needs of our Indigenous participants, provide learning opportunities for non-Indigenous participants, and serve as a resource to the broader community. In 2022 we completed landscaping and fence reconstruction of the backyard at The Branch, providing a permanent space for the lodge and benefitting Tamarack participants and Branch residents for years to come.



In the Community

COLLABORATIVE PLANNING FOR MENTAL

HEALTH: Executive Director Lisa Cowan joined leaders from mental health and addictions agencies in partnership with the Department of Mental Health, Wellness, and Recovery, to develop a five-year road map enacting the recommendations of the 2018 VIRGO “Improving Access and Coordination of Mental Health and Addictions Services: A Provincial Strategy for all Manitobans” report.

SPOTLIGHT ON THE BRANCH: As part of the Innovations in Mental Health and Addictions Learning Series, Clinical and Transition Supervisor Joanne Riedle gave a presentation on The Branch, one of 33 provincially funded initiatives in response to the VIRGO report.

GROWING CAPACITY FOR RECOVERY: With funding from the Manitoba government in 2021, the opening of The Branch helped the province meet its goal of creating 100 new supportive recovery housing beds in support of increasing access to effective mental health and addictions treatment. The Branch was among the recipients of funds geared toward increasing services specifically for women and Indigenous people.

IMPROVING PROVINCIAL TREATMENT:

Tamarack’s management team met with KPMG consultants to provide input on a Current State Analysis to strengthen collaboration between service delivery organizations and Withdrawal Management and Residential Treatment Services. Learnings will inform the development of provincial system-wide standards for addiction services to improve safety, quality of care, and protections for Manitobans seeking addiction and mental health services.



Our Supporters

We are grateful to the private foundations and governmental agencies who have funded our work. Your partnership brings higher standards of care to people navigating addiction recovery. It also demonstrates your belief and trust in Tamarack’s work, our team, and most of all, our participants. Together, we are providing the supports that allow people in recovery to see and realize their potential.

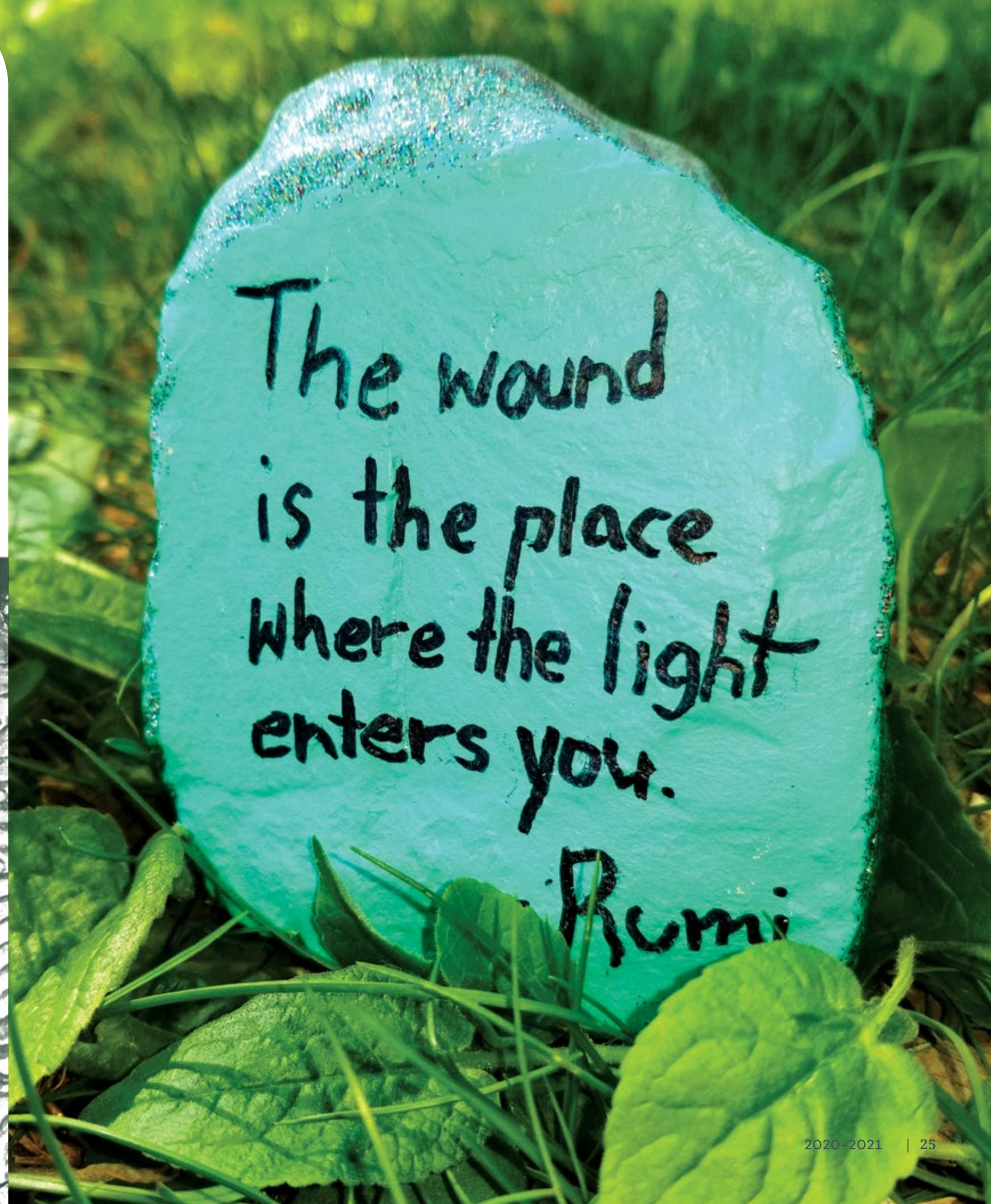
SUPPORTER LIST:

- Province of Manitoba
- Healthcare Excellence Canada
- The Winnipeg Foundation
- The Moffatt Family Fund at The Winnipeg Foundation
- The Bruce Oake Memorial Foundation



Looking Ahead

As we continue to evolve and expand Tamarack's programming, we are committed to fostering a strong, sustainable organization. In the year ahead, a central strategy toward this goal is to create a culture that celebrates and supports our staff in meaningful ways. Recruitment and retention have been especially challenging in our post-COVID world, and it has never been more important to show staff that their personal well-being, professional growth, and on-the-job safety matter—from enhancing on-shift supports to achieving wage parity. Investments in staff are ultimately investments in the quality of care our participants receive. We look forward to sharing progress on these efforts.



TAMARACK REHAB INC. TIA TAMARACK RECOVERY CENTRE

Financial Statements

YEAR ENDED MARCH 31, 2022

TAMARACK REHAB INC./T/A TAMARACK RECOVERY CENTRE
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Year Ended March 31, 2022

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INDEPENDENT AUDITOR'S REPORT

To the Members of TAMARACK REHAB INC T/A TAMARACK RECOVERY CENTRE

Opinion

We have audited the financial statements of TAMARACK REHAB INC T/A TAMARACK RECOVERY CENTRE (the company), which comprise the statement of financial position as at March 31, 2022, and the statements of revenues and expenses, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the company as at March 31, 2022, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the company in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the company's financial reporting process.

(continues)

Independent Auditor's Report to the Members of TAMARACK REHAB INC T/A TAMARACK RECOVERY CENTRE (continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

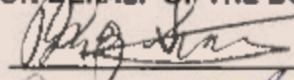
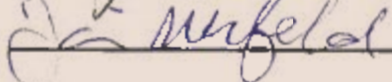
Winnipeg, MB
June 13, 2022


CHARTERED PROFESSIONAL ACCOUNTANTS

TAMARACK REHAB INC./A TAMARACK RECOVERY CENTRE
Statement of Financial Position
March 31, 2022

	2022	2021
ASSETS		
CURRENT		
Cash	\$ 363,644	\$ 651,004
Accounts receivable	44,096	13,813
Goods and services tax recoverable	9,235	6,958
Prepaid expenses	1,739	1,555
	<u>418,714</u>	<u>673,330</u>
TANGIBLE CAPITAL ASSETS (Note 3)	<u>1,154,468</u>	<u>955,428</u>
	<u>\$ 1,573,182</u>	<u>\$ 1,628,758</u>
LIABILITIES AND NET ASSETS		
CURRENT		
Accounts payable	\$ 10,750	\$ 7,939
Current portion of long term debt (Note 4)	18,000	18,000
Wages payable	63,566	52,551
Deferred income	144,303	468,752
	<u>236,619</u>	<u>547,242</u>
LONG TERM DEBT (Note 4)	<u>293,870</u>	<u>300,868</u>
DEFERRED CONTRIBUTIONS RELATED TO CAPITAL ASSETS	<u>546,417</u>	<u>323,310</u>
	<u>1,076,906</u>	<u>1,171,420</u>
NET ASSETS	<u>496,276</u>	<u>457,336</u>
	<u>\$ 1,573,182</u>	<u>\$ 1,628,756</u>

ON BEHALF OF THE BOARD

 Director
 Director

TAMARACK REHAB INC./A TAMARACK RECOVERY CENTRE
Statement of Revenues and Expenses
Year Ended March 31, 2022

	Budget 2022	Total 2022	Total 2021
REVENUES			
Manitoba Health	\$ 623,070	\$ 328,100	\$ 328,100
Federal Government	78,380	80,123	56,107
Self Referrals	52,500	78,033	54,400
Third party funded treatment	9,000	62,650	50,138
Client subsidy fund	228,840	121,945	65,975
Other Grants	302,538	353,794	120,544
Fundraising and donations	25,000	18,767	32,820
Other Income	700	824	20,213
Deferred contributions related to capital assets	-	17,750	10,338
Grocery contribution	10,500	5,285	-
Wage subsidies	-	-	71,230
Forgiveable portion of CEBA loan	-	-	20,000
	<u>1,330,528</u>	<u>1,067,071</u>	<u>829,865</u>
EXPENSES			
Advertising and promotion	9,000	4,073	18,755
Amortization	-	41,814	35,504
Building Repairs	248,000	-	34,593
Delivery, freight and express	50	50	348
Employee benefits	44,535	46,364	38,935
Equipment and Furniture	111,000	63,494	37,030
Food	85,000	56,077	31,155
House Effects	4,000	3,504	3,289
Insurance	18,715	19,215	17,861
Interest and bank charges	3,500	2,470	1,137
Interest on long term debt	11,002	11,002	10,521
Janitorial Supplies	12,500	11,199	6,231
Miscellaneous	2,350	2,757	811
Office	15,200	14,978	12,153
Professional Fees - Program	1,000	1,976	175
Professional fees	5,500	10,226	5,640
Property taxes	8,200	8,173	12,823
Repairs and maintenance	12,800	9,797	13,053
Salaries and wages	689,938	677,527	499,804
Staff Development	7,500	3,831	859
Supplies	12,450	10,324	6,598
Telephone	6,100	6,250	5,348
Travel	500	210	51
Utilities	26,500	22,820	15,173
	<u>1,335,340</u>	<u>1,028,131</u>	<u>807,847</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES	<u>\$ (4,812)</u>	<u>\$ 38,940</u>	<u>\$ 22,018</u>

TAMARACK REHAB INC./A TAMARACK RECOVERY CENTRE
Statement of Changes in Net Assets
Year Ended March 31, 2022

	Unrestricted Net Assets	Invested in Capital Assets	2022	2021
NET ASSETS - BEGINNING OF YEAR	\$ 104,088	\$ 353,248	\$ 457,336	\$ 435,318
Excess of revenues over expenses	63,004	(24,064)	38,940	22,018
Invested in Capital Assets	-	-	-	-
Principal reduction of mortgage	(6,998)	6,998	-	-
NET ASSETS - END OF YEAR	\$ 160,094	\$ 336,182	\$ 496,276	\$ 457,336

TAMARACK REHAB INC./A TAMARACK RECOVERY CENTRE
Statement of Cash Flows
Year Ended March 31, 2022

	2022	2021
OPERATING ACTIVITIES		
Excess of revenues over expenses	\$ 38,940	\$ 22,018
Item not affecting cash:		
Amortization of tangible capital assets	41,814	35,504
	<u>80,754</u>	<u>57,522</u>
Changes in non-cash working capital:		
Accounts receivable	(30,283)	31,493
Accounts payable	2,811	2,080
Deferred income	(324,449)	(28,258)
Prepaid expenses	(184)	(360)
Goods and services tax payable	(2,277)	(2,380)
Wages payable	11,015	10,915
	<u>(343,367)</u>	<u>13,490</u>
Cash flow from (used by) operating activities	<u>(262,613)</u>	<u>71,012</u>
INVESTING ACTIVITY		
Purchase of tangible capital assets	(240,856)	(150,381)
Cash flow used by investing activity	<u>(240,856)</u>	<u>(150,381)</u>
FINANCING ACTIVITIES		
Proceeds from long term financing	-	60,000
Repayment of long term debt	(6,998)	(91,132)
Deferred contributions related to capital assets	223,107	140,044
Cash flow from financing activities	<u>216,109</u>	<u>108,912</u>
INCREASE (DECREASE) IN CASH FLOW	(287,360)	29,543
Cash - beginning of year	<u>651,004</u>	<u>621,461</u>
CASH - END OF YEAR	\$ 363,644	\$ 651,004

TAMARACK REHAB INC./T/A TAMARACK RECOVERY CENTRE

Notes to Financial Statements

Year Ended March 31, 2022

1. DESCRIPTION OF OPERATIONS

Tamarack Recovery Centre operates two residential treatment facilities for individuals with chemical and alcohol dependencies and other drug abuse problems, which facilitates independent living and lifestyle change. Tamarack Recovery Centre is incorporated under the Manitoba Corporations Act as a non-profit organization and is a registered charity under the Income Tax Act (Canada).

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNFPO). Canadian accounting standards for not-for-profit organizations are part of Canadian GAAP.

Revenue recognition

TAMARACK REHAB INC./T/A TAMARACK RECOVERY CENTRE follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Endowment contributions are recognized as direct increases in net assets.

Restricted investment income is recognized as revenue in the year in which the related expenses are incurred. Unrestricted investment income is recognized as revenue when earned.

Seminar fees are recognized as revenue when the seminars are held.

Tangible capital assets

Tangible capital assets are stated at cost less accumulated amortization. Tangible capital assets are amortized over their estimated useful lives at the following rates and methods:

Buildings	4%	declining balance method
Computer equipment	33%	declining balance method
Computer software	50%	declining balance method
Other machinery and equipment	20%	declining balance method
Furniture and fixtures	10%	declining balance method
Appliances	10%	declining balance method

TAMARACK REHAB INC./T/A TAMARACK RECOVERY CENTRE

Notes to Financial Statements

Year Ended March 31, 2022

3. TANGIBLE CAPITAL ASSETS

	Cost	Accumulated amortization	2022 Net book value	2021 Net book value
Land	\$ 42,836	\$ -	\$ 42,836	\$ 42,836
Buildings	1,263,003	162,378	1,100,625	900,611
Equipment	53,738	45,584	8,154	8,716
Computer equipment	31,660	31,415	245	367
Computer software	1,957	1,957	-	-
Appliances	21,109	18,501	2,608	2,898
	<u>\$ 1,414,303</u>	<u>\$ 259,835</u>	<u>\$ 1,154,468</u>	<u>\$ 955,428</u>

4. LONG TERM DEBT

	2022	2021
Belgian-Alliance Credit Union loan bearing interest at 3.99% per annum. The loan was secured by building at 54 Balmoral Street.	\$ 271,870	\$ 278,868
Belgian Alliance Credit Union loan bearing interest at 0% per annum, secured by CEBA Loan.	40,000	40,000
	<u>311,870</u>	<u>318,868</u>
Amounts payable within one year	<u>(18,000)</u>	<u>(18,000)</u>
	<u>\$ 293,870</u>	<u>\$ 300,868</u>

5. ECONOMIC DEPENDENCE

The operations of Tamarack Rehab Inc. T/A Tamarack Recovery Centre are economically dependent on the ongoing financial support of Manitoba Health, contracts and per diems.



TAMARACK
RECOVERY CENTRE

TamarackRehab.org

