



TAMARACK
RECOVERY CENTRE

Annual Report

2025-26

Celebrating our past
Investing in our future



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Mission

To provide a safe, welcoming environment where individuals are supported in recovery to realize their full potential.

Vision

Healthy people, free from addiction.

Values

Our values are based on a dedication and commitment to:

Safety – Creating a warm, welcoming environment where the safety and care of all is key.

Integrity – Holding ourselves to the highest standards of personal and professional integrity, reflected in our ongoing commitment to ethical practice and serving as an example to all.

Respect – Recognizing and valuing diversity, being responsive to personal recovery needs and treating all people as unique individuals deserving of the best care.

Excellence – Using our knowledge and experience to deliver the highest-quality services and seek out opportunities to improve and excel.

Compassion – Inspiring hope through our belief in the fundamental value of every human being, their resilience, and their ability to change.

Land Acknowledgement Statement:

Tamarack Recovery Centre is on Treaty 1 Territory, the traditional home of the Anishinaabe and homeland of the Métis Nation.

For thousands of years, Indigenous people, including the Cree, Dene, Assiniboine, Ojibwe, and Dakota, have used “Where the Rivers Meet”—now known as The Forks in Winnipeg—to gather, trade, celebrate, coexist, and develop relationships with others.

It is in this spirit of cooperation and in recognition of this history, including harms caused by colonialism, that Tamarack endeavours to uphold the Truth and Reconciliation Commission’s Calls to Action as we seek to help people recover from drug and alcohol dependency.

About Tamarack



Tamarack Recovery Centre is a non-profit, 12-bed, all-gender recovery treatment centre providing addiction treatment and recovery services in Winnipeg. Tamarack also operates The Branch, a second-stage treatment option and sober living space for program graduates looking to extend their recovery in safe, affordable shared housing.

Since incorporating in 1975, Tamarack has provided thousands of Manitobans with flexible, participant-driven, community-based addiction treatment and support. Our accredited programs are grounded in recognized best practices, evidence-based care, and trauma-informed approaches that support individuals experiencing addiction, trauma, and mental health challenges.

Built on 50 years of experience, learning, and community feedback, Tamarack has evolved from a single-service model into a holistic continuum of care that responds to the changing needs of participants and the evolving landscape of addictions in our city.

Tamarack's unique model begins with pre-treatment services and continues through all stages of recovery, including supportive recovery housing and long-term aftercare supports. This comprehensive, wraparound approach—unique in Manitoba—provides consistent, responsive care that supports sustained recovery. Intentionally small in scale, Tamarack prioritizes meaningful relationships, seamless supports, and high standards of care, fostering the sense of connection and trust that is essential to lasting recovery.

The Tamarack Difference

Safe and Inclusive Care

Tamarack is committed to creating a compassionate, welcoming environment where participants, visitors, and staff feel respected, supported, and accepted.

Longer-Term, Accessible Treatment

Tamarack offers a 60- to 78-day residential treatment program for substance and behavioural addictions, combining evidence-based and trauma-informed care with affordable access through low program fees and a participant subsidy fund.

Proven Outcomes

Tamarack's programs support lasting recovery and meaningful life change. Since 2013, Tamarack has maintained an average completion rate of 80%, significantly exceeding the industry average for long-term residential addiction treatment.

Continuum of Recovery Support

From pre-treatment through aftercare, Tamarack provides seamless support across all stages of recovery. Graduates have access to free, ongoing aftercare services, as well as supportive recovery housing through The Branch.

Board Members

Chairperson

Philip Grandmont

Treasurer

Bruce Carney

Secretary

Ken Deptuck

Members

Vanessa Cook

David Danyluk

Shari Diamond

Stacey Sayese

Advisory Board Members

River Johnson

Tobia Neufeld

Executive Director (ex-officio)

Lisa Cowan

Staff

Executive Director

Lisa Cowan

Clinical and Transition Supervisor

Joanne Riedle

Intake Counsellor and In-House Care Worker Coordinator

Dawn Kirkpatrick

Aftercare Counsellor and Case Manager

Charmaine Yurechuk

Case Manager and In-House Care Worker Support

Colleen Gault

Daytime Admin and Safety Coordinator

Axel Mangiri

Operations Manager

Sherry Gable

Addictions Counsellors

Connie Grande
Darroll Kovalsky

In-house Care Workers

Bethany Barclay-Goddard
Serign Ceesay
Robyn Delaney
Elias Gergi
Dayna Goudie
Jade Jablonski
Trishna Jaishi
Amy Jansen
Stephanie Moffatt
Jacey Riedle
Emily Rochon
Chrissy Skelding
Mallory Skelding
Jessica Spence
Esther Talasi
Jeanette Wawrzniak

Beaded lanyards made by a programme participant



Message

from Tamarack's Executive Director and Board Chairperson

2025 marked Tamarack's 50th anniversary — an important milestone that reflects five decades of compassion, resilience, and community impact. For more than half a century, we've supported thousands of individuals on their recovery journeys, earning a strong reputation as a trusted and forward-thinking leader in community-based addiction treatment and support.

Over the past 50 years, Tamarack has evolved in remarkable ways. What began as a grassroots initiative has grown into a dynamic organization equipped to meet increasingly complex challenges. From achieving and maintaining accreditation, through continuing to provide essential services throughout the pandemic, to expanding and strengthening our programs in response to emerging needs, Tamarack has continually adapted while remaining grounded in its mission.

The past few years have been especially meaningful. Thanks to the generosity of our supporters and funding partners, we have established a Participant Subsidy Fund to ensure that no one is turned away from treatment due to financial barriers. We also opened The Branch, Tamarack's supportive recovery home, located just two doors away from our main site. Most recently, we completed an exciting renovation project that adds an important wellness component to our holistic recovery program while also impacting our capacity to more efficiently respond to participant need, from intake onwards.

This longevity and growth would not have been possible without the unwavering support of our community, funders, staff, and Board of Directors. Together, we have built an organization recognized for excellence, effectiveness, and compassionate care. Through every stage of Tamarack's growth and development we have remained inspired by the courage of the participants we serve — watching them learn, grow, and build hopeful, healthy lives in recovery.

We thank everyone who has and continues to be part of Tamarack's story over the past 50 years. We are deeply grateful for your support, and we look forward to continuing this important work together for many years to come.

Here's to the next 50 years of serving our community!

Lisa Cowan

Executive Director

Philip Grandmont

Board Chairperson

Our Impact

Pre-Treatment Support

Tamarack's Pre-Treatment Program plays an important role in connecting individuals to support during the earliest stages of recovery.

This year, Tamarack worked with **275 individuals**, helping them navigate addiction and mental health services, access community resources, and build readiness for treatment.

Participants who entered Tamarack's residential program received an average of **42 days (six weeks)** of pre-treatment support prior to intake, helping create a stronger foundation for recovery.

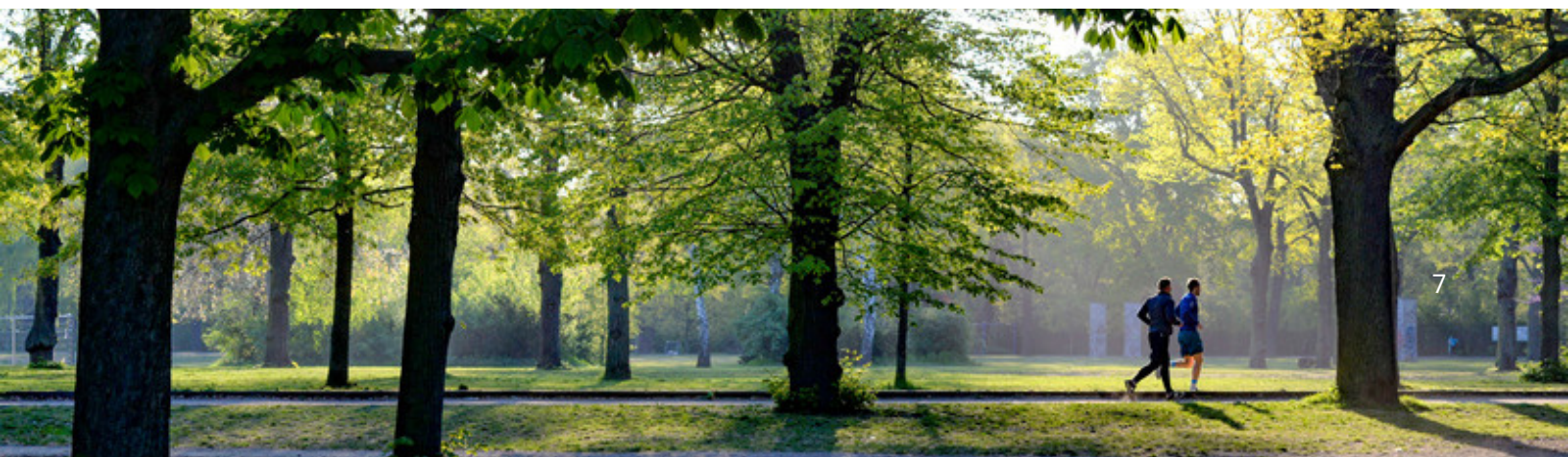
Program Participation and Completion Rates

Intake numbers remained consistent with the previous year.

60 participants were admitted to the program compared to 67 the year prior, reflecting the ongoing demand for residential treatment services.

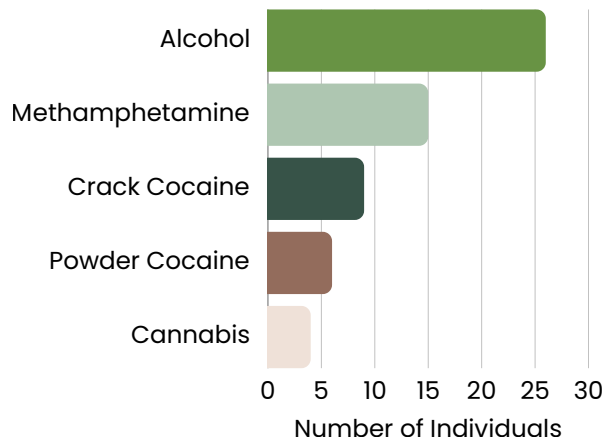
This year, **71% of participants** successfully completed the program significantly above national averages for residential treatment programs.¹

¹ Since 2013, the Centre has an average completion rate of 83%, far exceeding the industry average of 44% for long-term residential addictions treatment, and graduates of Tamarack report post-treatment sobriety rates well above national norms.

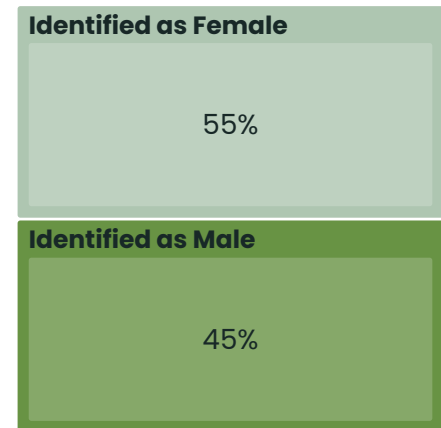


Participant Snapshot

Primary addiction as reported by individuals admitted to treatment (n=60)



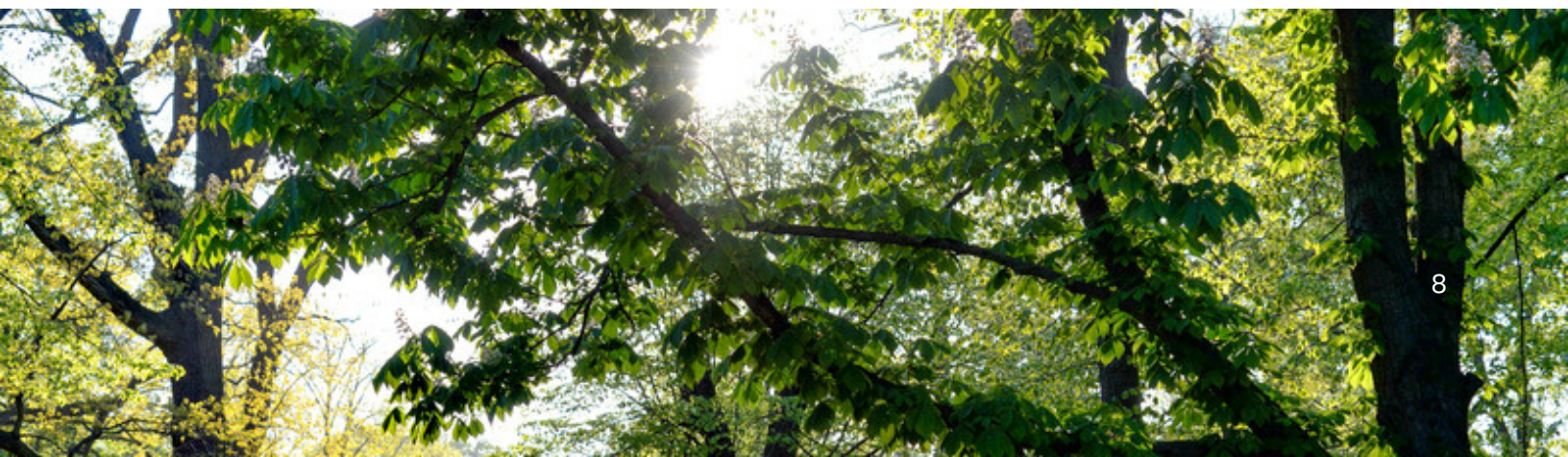
Participant Gender



For the 13th year running, 100% of program graduates would recommend Tamarack to others.

“I cannot say enough good things about Tamarack...I have already recommended it to several people. The treatment I received from the programming and counselling has already changed me and I feel very confident and well supported moving forward.”

“I love this place and I'm glad I didn't choose somewhere else. it has truly changed my life for the better, in ALL categories not just with my addictions. I'm truly a better more grounded person coming out of this.”



Long-Term Follow-Up

Maintaining contact with program graduates helps Tamarack understand what is working well, identify areas for growth, and measure the long-term impact of recovery support on our participants' wellness, stability, and quality of life.

This feedback plays an important role in strengthening programs and ensuring services remain responsive to participant needs. One of the ways we gather this information is through our annual graduate survey. This year, we learned that:

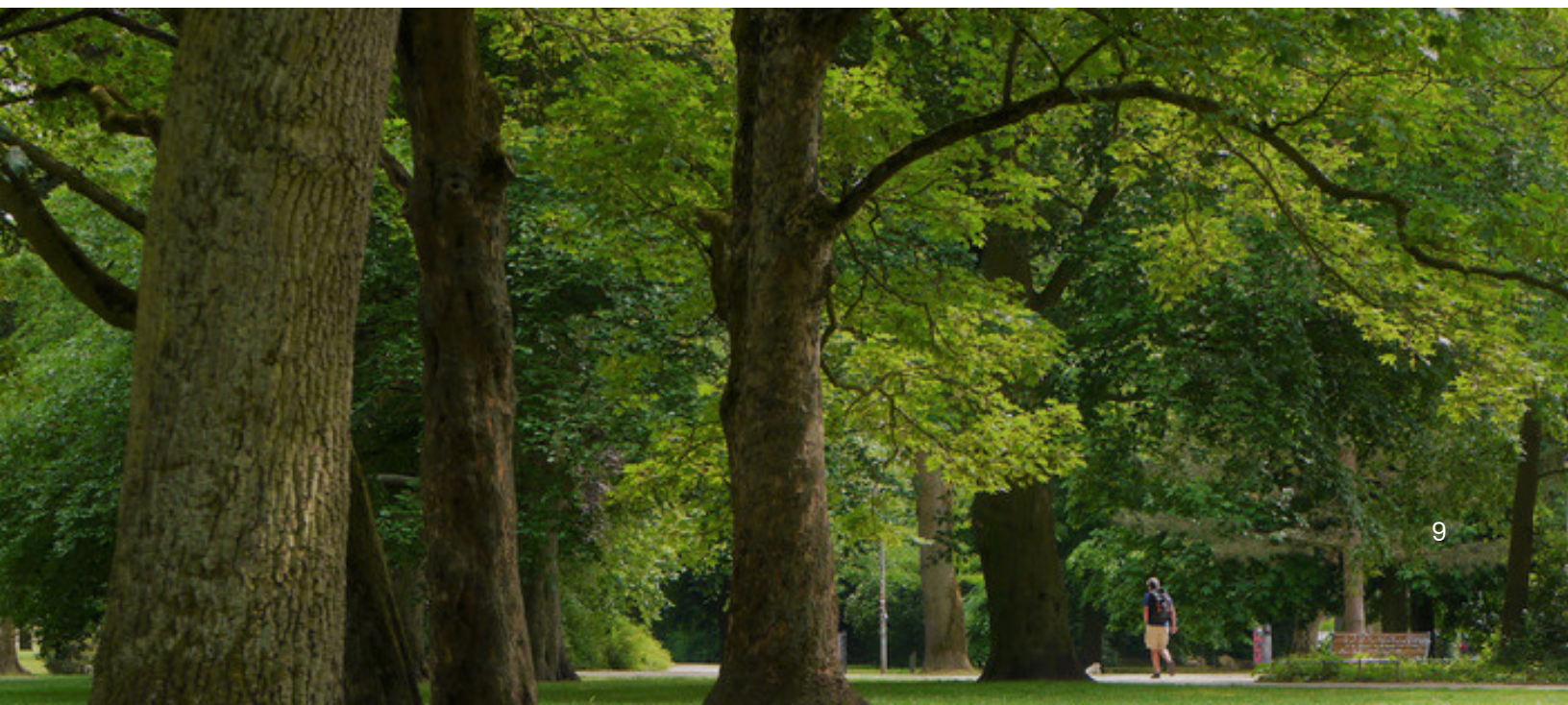
92%

of respondents reported being **sober** at the time of the survey, consistent with the nine-year average

65%

reported **continuous sobriety** since completing treatment, an increase from the past 9 year average of 52%, with sobriety durations ranging from three months to 34 years.

“The quality of treatment was awesome. I am glad to have come to Tamarack. Although I will miss being here all the time I now feel confident going forward. It also really helps to know I have the Tam Fam for life.”



About the Branch

The Branch is a 10 bed all gender supportive recovery home for graduates of the Tamarack program. Opened in 2021, with significant support from the Moffat Family Fund at The Winnipeg Foundation, The Branch is an optional extension of our treatment program that combines affordable housing with tailored transitional supports. The Branch was created to help graduates build the stability and confidence needed to successfully reintegrate into work, school, and family life. It provides up to 24 months of shared living experience supported by ongoing individual counselling, case management and twice-weekly aftercare groups.

The Branch is a powerful example of what happens when we listen and respond to the needs of participants and partner with funders who can see the vision we are working to realize. In the four-and-a-half years since opening The Branch, Tamarack has gained a strong reputation in the provision of depth-based supportive recovery housing and The Branch is a vital part of Tamarack's service offering providing a key 'next step' in the recovery continuum of care model.

The Branch by the Numbers

38 years

Average Age of Resident

20

Average Number of
Residents per Year

10 months

Average Length of Stay

88%

Occupancy Rate

94%

Retention Rate
(only person out of 18 this year
left due to substance misuse)

44%

Participants for Whom
Alcohol is the Primary
Addiction

55%

Identified as Female

45%

Identified as Male

The Branch Survey Highlights

When asked to select any of the ways The Branch has supported their recovery, respondents' top 3 responses were:

97%

It's kept me
accountable

91%

It's helped me stay
connected to
Tamarack staff and
programming

83%

It's helped me
develop a good or
better relationship
with myself

“My time at the Branch has changed my life. I will certainly never forget it... hope to stay close and connected, continue growing, pass it on to others in early recovery.”

When asked to respond with “engaged”; “neutral” or “not engaged” to the following contexts:

96%

of respondents said they felt “engaged” in their recovery

93%

of respondents said they felt “engaged” in day to day activities such as going to school, volunteering or working while in the house

The remainder selected “neutral”



For the 4th consecutive year since we began surveying:

100%

of Branch graduates would
recommend the program to others.

“Amazing. Truly the best recovery house. From top to bottom.”

“If this is gauging the quality of support, then 5/5.
The Branch is known across the city for its impact.”



Agency Highlights

Celebrating 50 Years in the Community

In recognition of this milestone year, Tamarack launched a commemorative [webpage](#) celebrating 50 years of service to the community. Featuring graduate stories, staff reflections, and a timeline highlighting Tamarack's growth and impact over the past five decades, the page was the hub for news announcements throughout our anniversary year. We also hosted two special events: an Alumni Celebration in June for graduates and participants, and a Supporters Celebration in September to recognize donors, partners, and community supporters. At the latter event, Mayor Gillingham attended to present Tamarack with a Community Service Award on behalf of the City of Winnipeg.

The Winnipeg Foundation also helped [spotlight voices from the Tamarack community through a celebratory video](#) that shared the many ways Tamarack has made a difference in the lives of participants and families.

To further commemorate the year, Tamarack created the "Growing Together Spring Garden," a space intended to symbolize resilience, transformation, and hope. The garden will continue to provide participants, graduates, and team members with a peaceful place for reflection, connection, and wellness. As part of the initiative, 100 daffodil bulbs were planted — 50 to honour Tamarack's anniversary and 50 representing hope and commitment to the future. Supporters and friends were invited to dedicate a daffodil in honour of someone who made a meaningful difference in their life or recovery journey, with dedications recognized on a [commemorative virtual wall](#) on Tamarack's website. [View the wall here.](#)



Creating A Safe, Welcoming, and Inclusive Environment

Tamarack is committed to providing accessible, inclusive, and culturally responsive programming that reflects the diverse experiences of the people we serve.

In 2023, Tamarack identified culturally safe care for Indigenous Peoples and 2SLGBTQIA+ participants as a key priority. This year, we have expanded our policies, practices, and training to embed diversity, equity and inclusion (DEI) throughout the organization. All staff and board members have participated in regular, ongoing DEI and anti-oppression learning.

Additionally, the introduction of a bi-weekly Indigenous drumming and teaching circle led by a respected local Indigenous community member has created opportunities for healing, cultural connection, and community-building.

These initiatives have led to measurable progress: Indigenous participation continues to remain high averaging 50% at both The Branch and Tamarack's treatment centre and Tamarack was invited to partner with the First Nations and Inuit Health Branch (FNIHB) to help provide addiction treatment and recovery services for people who were evacuated from First Nations communities in Manitoba due to fires. We were honoured to be trusted to support FNIHB and continue to be able to offer this support as we move into 2026-27.

As Winnipeg's only all-gender treatment centre, Tamarack continues to fill a critical gap for 2SLGBTQIA+ individuals excluded from binary treatment programs. In 2025 we took part in Winnipeg's Pride Parade and will be marching in June 2026.

Participant feedback continues to guide program development, evaluation, and improvement, helping ensure our services remain relevant and responsive.

Based on combined feedback from participant exit surveys and annual aftercare surveys, Tamarack received an average score of **96/100** in response to the statement:

“Tamarack creates a welcoming environment for Indigenous and 2SLGBTQIA+ staff, visitors, and participants.”

Participants highlighted the importance of Tamarack’s non-judgmental and open-minded staff, inclusive language and programming, and the sense of safety and acceptance fostered throughout the organization.

Indigenous participants also identified the value of culturally supportive practices and resources, including access to Indigenous staff support, opportunities to participate in drumming groups, smudging supplies, and connections to ceremony and cultural teachings.

We recognize that this work is ongoing and remain committed to listening, learning, and evolving alongside the communities we serve.



Completing our Capital Expansion for Inclusive Care

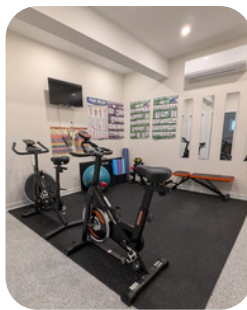
This year, Tamarack completed several important facility upgrades to improve accessibility, inclusivity, and participant wellbeing.

The project, which started in 2024, included the renovation of an underutilized space to better support both participants and staff within our existing footprint.

The renovated space now includes three new offices and a dedicated fitness and wellness area equipped with spin bikes, free weights, yoga mats, and access to virtual workouts. Relocating staff offices created space within the main facility for three additional participant bedrooms, allowing for a more efficient intake process. These upgrades have increased overall capacity, reduced wait times, and improved our ability to accommodate participants with varying needs and preferences, including access to private rooms.

The expansion has also enhanced day-to-day operations and staff wellbeing. Staff now have appropriate private spaces for counselling, supervision, meetings, and collaboration, reducing previous space-related challenges and disruptions.

The new fitness and wellness area is already providing participants with greater access to physical activity and wellness supports, particularly for those unable to access community gyms for financial or practical reasons. Together, these improvements have strengthened Tamarack's ability to provide equitable, accessible, and participant-centered care.



Building Staff Stability and Improving Wages

Tamarack's high-quality services are made possible by a dedicated, compassionate, and highly experienced staff team.

We value hiring individuals with experience of addiction and mental health challenges, recognizing the empathy, insight, and credibility they bring to participant care. Today, 80% of Tamarack employees—including several program graduates—are actively involved in the recovery community and bring firsthand understanding to their work.

Participant feedback highlights the positive impact of this approach, with many describing staff as knowledgeable, approachable, compassionate, and deeply supportive throughout their recovery journey.

“The RCW's [in-house careworkers] are caring people who are easy to talk to, and provide much needed help and advice around the house. Each RCW has their own experience and has approached assisting with recovery with kindness, care, and knowledge to assist us as we learn.”

“Every one of the counsellors has a unique perspective and are experts in their own right in recovery. I am so grateful at the invaluable wealth of experience they bring and the passion they show in working with everyone here in a group setting and individually.”

Over the past five years, Tamarack has worked to secure sustainable funding to ensure staff are fairly compensated for the vital work they do. This year, following long-term collaboration with Manitoba Liquor & Lotteries' (MBLL) Social Responsibility Funding team, Tamarack secured a significant multi-year funding agreement. This investment allowed the organization to advance a key strategic priority: bringing staff wages in line with comparable organizations. Entry-level wages increased by approximately 20%, and a new collective agreement was ratified in April 2025, strengthening staff retention and supporting the delivery of high-quality care.

We are deeply grateful for MBLL's continued partnership and investment in accessible, compassionate recovery services for Manitobans.



Accountability Through Accreditation

The quality of addictions treatment programs can vary widely. Independent evaluations are therefore critical to ensuring providers are accountable to participants, their families, and our communities, and the safety and efficacy of programs is assured.

Tamarack is fully accredited by Imagine Canada and holds Exemplary Standing with Accreditation Canada, the highest level of performance that can be attained, demonstrating excellence in line with such criteria as accessibility, safety, participant-centered services, continuity of care, and efficiency. Tamarack was also assessed this year by Charity Intelligence Canada, earning a 5/5 star rating and an "above average" A grade in results reporting and was named a ["Top 100 Charity"](#).

Funding the Next Half-Century of Service

Ensuring we are able to continue delivering our services for at least another 50 years has been a firm focus of our work this year with activity in three key areas contributing to creating a strong and stable financial future for our program.

Building Future Financial Capacity

Launched in May 2025, the Tamarack Recovery Centre Agency Fund was established at The Winnipeg Foundation to ensure the long-term sustainability of our service and support ongoing contributions to the Participant Subsidy Fund. Our “50 for the Future” campaign set out to raise \$50,000 by April 2026. Thanks in part to a \$30,000 gift from Manitoba’s Credit Unions in May, we surpassed the halfway mark early in the campaign. Continued support from our community helped us reach—and exceed—our goal of \$50,000 by January 2026, four months ahead of schedule. With continued support from our community, we are growing this fund to ensure lasting impact and sustainable access to recovery support for years to come.

Sustaining the Participant Subsidy Fund

Financial need remains a significant barrier to accessing addictions treatment in Winnipeg. Addiction can negatively affect a person’s finances and employment, and systemically, individuals living in poverty often face reduced access to high-quality treatment and recovery supports due to cost.

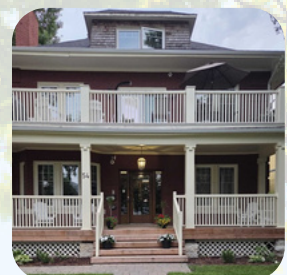
Tamarack is guided by its values of safety, integrity, respect, excellence, and compassion, and remains committed to equity and access for all who seek treatment. We believe it would be inconsistent with these values to turn anyone away due to financial need. Five years ago, with the support of a visionary funder, Tamarack established the Participant Subsidy Fund to help ensure that cost is not a barrier to care. The Fund is not endowed in perpetuity, and approximately \$200,000 must be raised annually to sustain access to Tamarack’s wraparound treatment and recovery services.

This year, the Participant Subsidy Fund supported 20 individuals to access treatment, four of whom continued their recovery journey at The Branch, where they can stay for up to two years to build independence, pursue education or employment, and strengthen long-term recovery.

Thanks to strong community support this year, we are able to sustain the Subsidy Fund for another year while continuing to work toward the long-term stability and growth of this critical resource.

Advocating to Support Tamarack's Work in the Long-Term Fund

In tandem with growing our base of funders and supporters, Tamarack has continued to engage the Federal Government, the Government of Manitoba and the City of Winnipeg to highlight Tamarack's wraparound model and advocate for funding that reflects the scope and impact of our services, including our transitional housing program at The Branch. Such work will be essential to ensure the long-term sustainability and impact of Tamarack's comprehensive treatment model.



On the Horizon

Tamarack's dedication to creating community, building capacity, and strengthening the programs and supports that help individuals achieve lasting recovery continued as our 50th year drew to a close and we looked ahead to 2026-7.

We launched Community Connection, a new e-newsletter for donors, supporters, and friends of Tamarack in Spring 2026. This quarterly e-publication provides an opportunity to share updates, celebrate successes, and highlight the meaningful impact of community support on the lives of participants and families. We look forward to strengthening these connections and continuing to share stories of hope, growth, and recovery from across the Tamarack community.

In March 2026, Tamarack was honoured to receive a multi-year grant from The Winnipeg Foundation to enhance community well-being and organizational capacity. This investment will support a partnership with Probe Research to analyze long-term participant outcomes, refine evaluation methodologies, and develop a comprehensive impact report. This work will help guide future program enhancements and further strengthen Tamarack's evidence-based approach to recovery support.

At a time when addiction and housing insecurity continues to impact communities in profound ways, these initiatives will help Tamarack expand its impact, respond to emerging needs, and build a more equitable, compassionate, and connected future for all.

As we look to the future, Tamarack remains deeply committed to providing the highest standard of care to those who entrust us with supporting their recovery journeys. We believe that long-term recovery is not only possible, but achievable for every participant who walks through our doors.

None of this work would be attainable without the generous support of the donors, funders, partners, and friends who share our vision of a future where recovery, healing, and hope are possible for everyone.

Your generosity helps Tamarack provide compassionate, evidence-based support to individuals and families impacted by addiction, while continuing to grow and respond to emerging needs. Together, we are creating lasting change and a future grounded in hope, healing, and recovery.

Thank You!

Tamarack Rehab Inc. T/A Tamarack Recovery Centre

Financial Statements

YEAR ENDED MARCH 31, 2026

TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE

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Year Ended March 31, 2026

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INDEPENDENT AUDITOR'S REPORT

To the Members of TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE

Opinion

We have audited the financial statements of TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE (the "organization"), which comprise the statement of financial position as at March 31, 2026, and the statements of revenues and expenses, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at March 31, 2026, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

(continues)

Independent Auditor's Report to the Members of TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE (continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Winnipeg, MB
June 1, 2026

CHARTERED PROFESSIONAL ACCOUNTANTS

TAMARACK REHAB INC. T/A TAMARACK RECOVERY CENTRE**Statement of Financial Position****March 31, 2026**

	2026	2025
ASSETS		
CURRENT		
Cash	\$ 195,081	\$ 1,260,806
Accounts receivable	132,858	69,226
Goods and services tax recoverable	10,096	5,785
Prepaid expenses	-	537
	338,035	1,336,354
CAPITAL ASSETS (Note 3)	1,345,784	1,142,054
LONG TERM INVESTMENTS (Note 4)	91,960	20,000
RESTRICTED CASH (Note 5)	1,121,132	-
	\$ 2,896,911	\$ 2,498,408
LIABILITIES AND NET ASSETS		
CURRENT		
Accounts payable	\$ 11,212	\$ 11,679
Current portion of long term debt (Note 8)	18,000	18,000
Wages payable	36,241	69,483
	65,453	99,162
LONG TERM DEBT (Note 8)	222,832	231,152
DEFERRED INCOME (Note 7)	921,132	829,917
DEFERRED CONTRIBUTIONS RELATED TO CAPITAL ASSETS	464,097	483,434
	1,673,514	1,643,665
NET ASSETS	1,223,397	854,743
	\$ 2,896,911	\$ 2,498,408

ON BEHALF OF THE BOARD

 Director

 Director

TAMARACK REHAB INC./T/A TAMARACK RECOVERY CENTRE

Statement of Revenues and Expenses

Year Ended March 31, 2026

	Budget 2026	Total 2026	Total 2025
REVENUES			
Other Grants	\$ 402,377	\$ 635,717	\$ 339,843
Gov't of MB Housing, Addictions and Homelessness	459,900	459,900	459,900
Winnipeg Foundation - Participant Subsidy Grant	153,843	153,843	150,375
Self Funded Treatment	101,280	93,644	135,797
Winnipeg Regional Health (Housing)	109,500	109,500	109,500
Third party funded treatment	48,000	43,200	92,400
Federal Government	80,000	62,008	57,799
Provincial Government - Income Security	36,000	36,682	38,774
Fundraising and donations	25,000	78,316	29,800
Deferred contributions related to capital assets	-	19,337	20,143
Manitoba Housing and Renewal Corp. - Rent subsidy	26,052	26,885	17,847
Grocery contribution	-	-	6,922
Interest Income	-	11,533	4,103
Endowment fund grant	-	2,764	-
Other Income	2,400	7,856	2,043
	<u>1,444,352</u>	<u>1,741,185</u>	<u>1,465,246</u>
EXPENSES			
Advertising and promotion	8,000	14,356	16,755
Amortization	-	49,375	43,661
Delivery, freight and express	100	-	58
Employee benefits	73,571	69,328	63,778
Equipment and Furniture	9,500	50,272	17,209
Food	109,000	86,629	86,777
Fundraising	500	6,093	-
House Effects	6,000	4,659	3,240
Insurance	30,862	30,725	28,085
Interest and bank charges	2,650	2,284	2,097
Interest on long term debt	11,000	10,241	10,115
Janitorial Supplies	14,000	13,355	13,289
Miscellaneous	1,200	2,215	1,732
Office	15,200	14,665	14,655
Professional Fees - Program	4,393	2,153	24,535
Professional fees	7,000	7,740	6,570
Property taxes	10,416	10,652	10,486
Repairs and maintenance	180,200	288,660	134,398
Salaries and wages	904,421	911,487	802,913
Staff Development	8,850	4,158	4,141
Supplies	12,100	10,012	9,417
Telephone	6,200	5,740	5,526
Travel	300	26	32
Utilities	28,889	30,811	27,371
	<u>1,444,352</u>	<u>1,625,636</u>	<u>1,326,840</u>
EXCESS OF REVENUES OVER EXPENSES	<u>\$ -</u>	<u>\$ 115,549</u>	<u>\$ 138,406</u>

TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE

Statement of Changes in Net Assets

Year Ended March 31, 2026

	Unrestricted Net Assets	Invested in Capital Assets	Restricted Fund	2026	2025
NET ASSETS - BEGINNING OF YEAR	\$ 445,276	\$ 409,467	\$ -	\$ 854,743	\$ 597,158
Excess of revenues over expenses	145,587	(30,038)	-	115,549	138,406
Contributions during year <i>(Note 6)</i>	(200,000)	-	200,000	-	-
Capital additions	-	253,105	-	253,105	119,179
Principal reduction of mortgage	(8,320)	8,320	-	-	-
NET ASSETS - END OF YEAR	\$ 382,543	\$ 640,854	\$ 200,000	\$ 1,223,397	\$ 854,743

TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE

Statement of Cash Flows
Year Ended March 31, 2026

	2026	2025
OPERATING ACTIVITIES		
Excess of revenues over expenses	\$ 115,549	\$ 138,406
Item not affecting cash:		
Amortization of capital assets	49,375	43,661
	<u>164,924</u>	<u>182,067</u>
Changes in non-cash working capital:		
Accounts receivable	(63,632)	(12,513)
Accounts payable	(467)	3
Prepaid expenses	537	(537)
Goods and services tax payable	(4,311)	(3,321)
Deferred income	91,215	344,660
Wages payable	(33,242)	(6,071)
	<u>(9,900)</u>	<u>322,221</u>
Cash flow from operating activities	<u>155,024</u>	<u>504,288</u>
INVESTING ACTIVITY		
Long term Investments	(71,960)	(20,000)
Cash flow used by investing activity	<u>(71,960)</u>	<u>(20,000)</u>
FINANCING ACTIVITIES		
Repayment of long term debt	(8,320)	(7,885)
Deferred contributions related to capital assets	(19,337)	(20,142)
Cash flow used by financing activities	<u>(27,657)</u>	<u>(28,027)</u>
INCREASE IN CASH FLOW	<u>55,407</u>	<u>456,261</u>
Cash - beginning of year	<u>1,260,806</u>	<u>804,545</u>
CASH - END OF YEAR	<u>\$ 1,316,213</u>	<u>\$ 1,260,806</u>
CASH CONSISTS OF:		
Cash	\$ 195,081	\$ 1,260,806
Restricted Cash	<u>1,121,132</u>	<u>-</u>
	<u>\$ 1,316,213</u>	<u>\$ 1,260,806</u>

TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE

Notes to Financial Statements

Year Ended March 31, 2026

1. DESCRIPTION OF OPERATIONS

Tamarack Recovery Centre operates two residential treatment facilities for individuals with chemical and alcohol dependencies and other drug abuse problems, which facilitates independent living and lifestyle change. Tamarack Recovery Centre is incorporated under the Manitoba Corporations Act as a non-profit organization and is a registered charity under the Income Tax Act (Canada).

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Revenue recognition

TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Endowment contributions are recognized as direct increases in net assets.

Restricted investment income is recognized as revenue in the year in which the related expenses are incurred. Unrestricted investment income is recognized as revenue when earned.

Seminar fees are recognized as revenue when the seminars are held.

Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

Capital assets

Tangible capital assets are stated at cost less accumulated amortization. Tangible capital assets are amortized over their estimated useful lives at the following rates and methods:

Buildings	4%	declining balance method
Computer equipment	33%	declining balance method
Computer software	50%	declining balance method
Other machinery and equipment	20%	declining balance method
Furniture and fixtures	10%	declining balance method
Appliances	10%	declining balance method

TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE

Notes to Financial Statements

Year Ended March 31, 2026

3. CAPITAL ASSETS

	Cost	Accumulated amortization	2026 Net book value	2025 Net book value
Land	\$ 42,836	\$ -	\$ 42,836	\$ 42,836
Buildings	1,635,288	340,309	1,294,979	1,090,559
Equipment	53,738	47,480	6,258	6,684
Computer equipment	31,660	31,660	-	74
Computer software	1,957	1,957	-	-
Appliances	21,109	19,398	1,711	1,901
	<u>\$ 1,786,588</u>	<u>\$ 440,804</u>	<u>\$ 1,345,784</u>	<u>\$ 1,142,054</u>

4. TAMARACK RECOVERY CENTRE FUND

On March 24, 2025 Tamarack Recovery Centre established an endowment fund with The Winnipeg Foundation known as The Tamarack Recovery Centre Fund. This fund is made up of gifts of money from Tamarack Recovery Centre and the general public and is administered by The Winnipeg Foundation.

	2026	2025
<u>Endowment Fund</u>		
Endowment Fund - previous year	\$ 20,000	\$ -
Donations during the year	49,950	20,000
Winnipeg Foundation donations	22,010	-
Subtotal	91,960	20,000
Investment income	10,678	-
Fund fees	(556)	-
Grant to Tamarack Recovery Centre	(2,764)	-
	<u>\$ 99,318</u>	<u>\$ 20,000</u>
Market value		
	<u>\$ 99,318</u>	<u>\$ 20,000</u>

5. RESTRICTED CASH

Restricted cash relates to funds set aside and restricted to cover the deferred income and the restricted fund as incorporated by the board. Restricted funds are held in the following accounts:

	2026	2025
<u>Cash</u>		
Term deposits	\$ 528,444	\$ -
Savings account	592,688	-
	<u>\$ 1,121,132</u>	<u>\$ -</u>

6. RESTRICTED FUND

During 2026 the organization determined that the establishment of a Restricted Fund would be prudent in order to accommodate any extraordinary expenditures that may be required.

TAMARACK REHAB INC. T/A TAMARACK RECOVERY CENTRE**Notes to Financial Statements****Year Ended March 31, 2026****7. DEFERRED INCOME**

	2026	2025
<u>Deferred Income</u>		
Rent	\$ 1,307	\$ 2,329
Manitoba Liquor/ Lotteries - Social Responsibility Fund	63,570	49,647
Manitoba Housing, Addictions & Homelessness	21,900	-
Marketing	11,251	29,547
Winnipeg Foundation - Participant Subsidy and Branch Operations Grant	577,859	475,171
Winnipeg Regional Health - #54	54,750	-
Winnipeg Regional Health	-	73,909
Tamarack Renovations	23,584	199,314
Participant Subsidy Fund 2027	166,911	-
	\$ 921,132	\$ 829,917

8. LONG TERM DEBT

	2026	2025
Belgian-Alliance Credit Union loan bearing interest at 4.19% per annum. The loan was secured by building at 54 Balmoral Street.	\$ 240,832	\$ 249,152
Amounts payable within one year	(18,000)	(18,000)
	\$ 222,832	\$ 231,152

9. ECONOMIC DEPENDENCE

The operations of Tamarack Rehab Inc. T/A Tamarack Recovery Centre are economically dependent on the ongoing financial support of Manitoba Health, contracts and per diems.

10. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.

TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE**Tamarack(60 Balmoral)****(Schedule 1)****Year Ended March 31, 2026**

	2026	2025
REVENUES		
Gov't of MB Housing, Addictions and Homelessness	\$ 459,900	\$ 459,900
Winnipeg Foundation - Participant Subsidy Grant	153,843	150,375
Other Grants	402,671	155,180
Federal Government	59,218	57,799
Self Funded Treatment	47,800	98,486
Provincial Government - Income Security	32,121	27,841
Third party funded treatment	43,200	91,800
	1,198,753	1,041,381
EXPENSES		
Advertising and promotion	14,356	16,755
Amortization	17,260	10,209
Delivery, freight and express	-	58
Employee benefits	48,530	44,726
Equipment and Furniture	44,635	13,389
Food	56,151	57,090
House Effects	3,528	2,174
Insurance	15,363	14,042
Interest and bank charges	2,171	1,966
Janitorial Supplies	7,814	7,670
Miscellaneous	1,796	1,693
Office	11,316	11,234
Professional Fees - Program	2,153	24,535
Professional fees	5,418	4,205
Property taxes	4,906	4,642
Repairs and maintenance	277,644	129,867
Salaries and wages	629,504	560,802
Staff Development	4,158	4,141
Supplies	7,907	6,564
Telephone	3,639	3,518
Travel	26	32
Utilities	17,448	15,440
	1,175,723	934,752
EXCESS OF REVENUES OVER EXPENSES	\$ 23,030	\$ 106,629

TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE**The Branch(54 Balmoral)
(Schedule 2)****Year Ended March 31, 2026**

	2026	2025
REVENUES		
Other Grants	\$ 233,046	\$ 184,664
Winnipeg Regional Health (Housing)	109,500	109,500
Deferred contributions related to capital assets	19,337	20,143
Self Funded Treatment	45,844	37,310
Provincial Government - Income Security	4,561	10,933
Grocery contribution	-	6,922
Manitoba Housing and Renewal Corp. - Rent subsidy	26,885	17,847
Federal Government	2,790	-
Other Income	1,687	-
Third party funded treatment	-	600
	443,650	387,919
EXPENSES		
Amortization	32,115	33,453
Employee benefits	20,798	19,052
Equipment and Furniture	5,637	3,820
Food	30,478	29,687
House Effects	1,131	1,066
Insurance	15,363	14,042
Interest and bank charges	113	133
Interest on long term debt	10,241	10,115
Janitorial Supplies	5,541	5,619
Miscellaneous	419	39
Office	3,349	3,421
Professional fees	2,322	2,365
Property taxes	5,746	5,844
Repairs and maintenance	11,016	4,531
Salaries and wages	281,984	242,111
Supplies	2,106	2,853
Telephone	2,101	2,008
Utilities	13,363	11,931
	443,823	392,090
DEFICIENCY OF REVENUES OVER EXPENSES	\$ (173)	\$ (4,171)

TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE

**Other
(Schedule 3)**

Year Ended March 31, 2026

	2026	2025
REVENUES		
Fundraising and donations	\$ 78,316	\$ 29,800
Other Income	6,170	2,043
Interest Income	11,533	4,103
Endowment fund grant	<u>2,764</u>	<u>-</u>
	98,783	35,946
EXPENSES		
Fundraising	<u>6,093</u>	<u>-</u>
EXCESS OF REVENUES OVER EXPENSES	<u>\$ 92,690</u>	<u>\$ 35,946</u>

TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE

Charity Return Expense Allocation

(Schedule 4)

Year Ended March 31, 2026

	2026	2025
EXPENSES		
Administrative		
Delivery, freight and express	\$ -	\$ 58
Equipment and Furniture	50,272	17,209
Interest and bank charges	2,284	2,099
Office	14,665	14,655
Staff Development	4,158	4,141
	<u>71,379</u>	<u>38,162</u>
Fundraising		
Advertising and promotion	14,356	16,755
Fundraising	6,093	-
Salaries and benefits	10,310	-
	<u>30,759</u>	<u>16,755</u>
Program		
Food	86,629	86,777
House Effects	4,659	3,240
Insurance	30,725	28,085
Janitorial Supplies	13,355	13,289
Miscellaneous	2,215	1,732
Professional fees	7,740	6,570
Professional Fees - Program	2,153	24,535
Property taxes	10,652	10,486
Repairs and maintenance	288,660	134,398
Salaries and benefits	970,505	866,689
Supplies	10,012	9,417
Telephone	5,740	5,526
Travel	26	32
Utilities	30,811	27,371
	<u>1,463,882</u>	<u>1,218,147</u>
Other		
Amortization	49,375	43,661
Interest on long term debt	10,241	10,115
	<u>59,616</u>	<u>53,776</u>
	<u>\$ 1,625,636</u>	<u>\$ 1,326,840</u>



tamarackrehab.org

