Financial Statements

YEAR ENDED MARCH 31, 2025

TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE Index to Financial Statements Year Ended March 31, 2025

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INDEPENDENT AUDITOR'S REPORT

To the Members of TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE

Opinion

We have audited the financial statements of TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE (the "organization"), which comprise the statement of financial position as at March 31, 2025, and the statements of revenues and expenses, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at March 31, 2025, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

(continues)

Independent Auditor's Report to the Members of TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE (continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
 a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
 involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal
 control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Winnipeg, MB June 10, 2025

CHARTERED PROFESSIONAL ACCOUNTANTS

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TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE Statement of Financial Position March 31, 2025

		2025	2024
ASSETS			
CURRENT	_		
Cash Accounts receivable	\$	1,260,806 69,226	\$ 804,545 56,713
Goods and services tax recoverable		5,785	2,464
Prepaid expenses	_	537	-
		1,336,354	863,722
CAPITAL ASSETS (Note 3)		1,142,053	1,066,536
LONG TERM INVESTMENTS	_	20,000	
	\$	2,498,407	\$ 1,930,258
LIABILITIES AND NET ASSETS			
CURRENT			
Accounts payable	\$	11,678	\$ 11,675
Current portion of long term debt (Note 4) Wages payable		18,000 69,483	18,000 75,554
Deferred income	_	829,917	485,257
		929,078	590,486
LONG TERM DEBT (Note 4)		231,152	239,037
DEFERRED CONTRIBUTIONS RELATED TO CAPITAL ASSETS	_	483,434	503,577
		1,643,664	1,333,100
NET ASSETS		854,743	597,158
	\$	2,498,407	\$ 1,930,258

ON BEHALF OF THE BOARD

Director

Director

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TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE Statement of Revenues and Expenses Year Ended March 31, 2025

		Budget 2025		Total 2025		Total 2024
REVENUES						
Other Grants	\$	434,205	\$	339,843	\$	265,569
Manitoba Health	Ψ	459,900	Ψ	459,900	Ψ	459,900
Client subsidy fund		192,000		150,375		160,291
Self Referrals		70,000				71,666
				135,797		
Winnipeg Regional Health (Housing)		109,500		109,500		109,800
Third party funded treatment		25,800		92,400		19,500
Federal Government		80,000		57,799 20,774		73,837
Provincial Government - Income Security		44,000		38,774		42,866
Fundraising and donations		50,000		29,800		14,741
Deferred contributions related to capital assets Manitoba Housing and Renewal Corp Rent		-		20,143		20,982
subsidy		12,420		17,847		12,075
Grocery contribution		14,000		6,922		13,320
Other Income	_	1,000		6,146		1,273
		1,492,825		1,465,246		1,265,820
EXPENSES						
Advertising and promotion		14,000		16,755		3,258
Amortization		-		43,661		43,042
Delivery, freight and express		60		58		
Employee benefits		52,973		63,778		52,533
Equipment and Furniture		17,000		17,209		16,858
Food		109,000		86,777		75,446
Fundraising		-		-		5,638
House Effects		6,000		3,240		3,547
Insurance		27,856		28,085		30,930
Interest and bank charges		2,100		2,098		1,316
Interest and bank charges Interest on long term debt		10,500		10,115		10,450
Janitorial Supplies		14,000		13,289		12,086
Miscellaneous		2,650		1,732		1,012
Office		26,900		1,732		14,640
				24,535		7,800
Professional Fees - Program Professional fees		36,000		•		
		7,000		6,570		6,570
Property taxes		10,272		10,486		10,767
Repairs and maintenance		268,000		134,398		21,198
Research and grant expense		1,000		-		2,035
Salaries and wages		831,769		802,913		800,017
Staff Development		5,000		4,141		3,513
Supplies		12,600		9,417		9,194
Telephone		6,075		5,526		5,632
Travel Utilities		300 30,550		32 27,371		15 25,780
		1,491,605		1,326,841		1,163,277
	_					
EXCESS OF REVENUES OVER EXPENSES	\$	1,220	\$	138,405	\$	102,543

TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE Statement of Changes in Net Assets Year Ended March 31, 2025

	Unrestricted Net Assets		Invested in Capital Assets				2024	
NET ASSETS - BEGINNING OF YEAR	\$	291,238	\$	305,920 \$	597,158	\$	494,615	
Excess of revenues over expenses		161,923		(23,518)	138,405		102,543	
Capital additions		-		119,180	119,180		-	
Principal reduction of mortgage		(7,885)		7,885	-			
NET ASSETS - END OF YEAR	\$	445,276	\$	409,467 \$	854,743	\$	597,158	

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TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE Statement of Cash Flows Year Ended March 31, 2025

		2025	2024
OPERATING ACTIVITIES			
Excess of revenues over expenses	\$	138,405	\$ 102,543
Item not affecting cash: Amortization of capital assets		43,661	43,042
·		182,066	145,585
Changes in non-cash working capital:			
Accounts receivable		(12,513)	155,776
Accounts payable		4	(5,534)
Deferred income		344,660	156,640
Prepaid expenses		(537)	5,055
Goods and services tax payable		(3,321)	557
Wages payable	_	(6,071)	3,746
	<u> </u>	322,222	316,240
Cash flow from operating activities		504,288	461,825
INVESTING ACTIVITY			
Long term Investments		(20,000)	<u> </u>
Cash flow from (used by) investing activity	_	(20,000)	
FINANCING ACTIVITIES			
Repayment of long term debt		(7,885)	(47,550)
Deferred contributions related to capital assets		(20,142)	(20,983)
Cash flow used by financing activities		(28,027)	(68,533)
INCREASE IN CASH FLOW		456,261	393,292
Cash - beginning of year		804,545	411,253
CASH - END OF YEAR	\$	1,260,806	\$ 804,545

Notes to Financial Statements Year Ended March 31, 2025

DESCRIPTION OF OPERATIONS

Tamarack Recovery Centre operates two residential treatment facilities for individuals with chemical and alcohol dependencies and other drug abuse problems, which facilitates independent living and lifestyle change. Tamarack Recovery Centre is incorporated under the Manitoba Corporations Act as a non-profit organization and is a registered charity under the Income Tax Act (Canada).

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Revenue recognition

TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Endowment contributions are recognized as direct increases in net assets.

Restricted investment income is recognized as revenue in the year in which the related expenses are incurred. Unrestricted investment income is recognized as revenue when earned.

Seminar fees are recognized as revenue when the seminars are held.

Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

Capital assets

Tangible capital assets are stated at cost less accumulated amortization. Tangible capital assets are amortized over their estimated useful lives at the following rates and methods:

Buildings	4%	declining balance method
Computer equipment	33%	declining balance method
Computer software	50%	declining balance method
Other machinery and		
equipment	20%	declining balance method
Furniture and fixtures	10%	declining balance method
Appliances	10%	declining balance method

Notes to Financial Statements Year Ended March 31, 2025

3. CAPITAL ASSETS

	_	Cost				cumulated ortization	2025 Net book value	2024 Net book value
Land	\$	42,836	\$	-	\$ 42,836	\$ 42,836		
Buildings		1,382,183		291,624	1,090,559	1,014,336		
Equipment		53,738		47,054	6,684	7,141		
Computer equipment		31,660		31,587	73	110		
Computer software		1,957		1,957	-	-		
Appliances		21,109		19,208	1,901	2,113		
	\$	1,533,483	\$	391,430	\$ 1,142,053	\$ 1,066,536		

4. LONG TERM DEBT

Belgian-Alliance Credit Union loan bearing interest at 4.19% per annum. The loan was secured by building at 54 Balmoral Street.

Amounts payable within one year

\$ 249,152	\$ 257,037
 (18,000)	(18,000)
\$ 231,152	\$ 239,037

2025

2024

5. ECONOMIC DEPENDENCE

The operations of Tamarack Rehab Inc. T/A Tamarack Recovery Centre are economically dependent on the ongoing financial support of Manitoba Health, contracts and per diems.

Tamarack(60 Balmoral) (Schedule 1)

Year Ended March 31, 2025

	2025	2024
REVENUES		
Manitoba Health	\$ 459,900	\$ 459,900
Client subsidy fund	150,375	160,291
Other Grants	155,180	101,268
Federal Government	57,799	73,837
Self Referrals	98,486	50,800
Provincial Government - Income Security	27,841	23,768
Third party funded treatment	91,800	19,500
Fundraising and donations	29,800	14,214
Other Income	6,146	1,273
	1,077,327	904,851
		304,001
EXPENSES		0.050
Advertising and promotion	16,755	3,258
Amortization	10,209	8,196
Delivery, freight and express	58	-
Employee benefits	44,726	36,779
Equipment and Furniture	13,389	11,655
Food	57,090	51,177
Fundraising		5,638
House Effects	2,174	2,242
Insurance	14,042	14,870
Interest and bank charges	1,966	1,320
Janitorial Supplies	7,670	6,463
Miscellaneous	1,693	926
Office	11,234	11,889
Professional Fees - Program	24,535	7,800
Professional fees	4,205	4,599
Property taxes	4,642	5,225
Repairs and maintenance	129,867	16,634
Research and grant expense		2,035
Salaries and wages	560,802	561,123
Staff Development	4,141	3,513
Supplies	6,564	6,811
Telephone	3,518	3,831
Travel	32	15
Utilities	15,440	13,884
	934,752	779,883
EXCESS OF REVENUES OVER EXPENSES	\$ 142,575	\$ 124,968

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TAMARACK REHAB INC.T/A TAMARACK RECOVERY CENTRE

The Branch(54 Balmoral) (Schedule 2)

Year Ended March 31, 2025

	2025	2024
REVENUES		
Other Grants	\$ 184,664	\$ 164,301
Winnipeg Regional Health (Housing)	109,500	109,800
Deferred contributions related to capital assets	20,143	20,982
Self Referrals	37,310	20,866
Provincial Government - Income Security	10,933	19,098
Grocery contribution	6,922	13,320
Manitoba Housing and Renewal Corp Rent subsidy	17,847	12,075
Fundraising and donations	-	527
Third party funded treatment	600	-
	387,919	360,969
EXPENSES		
Amortization	33,453	34,847
Employee benefits	19,052	15,753
Equipment and Furniture	3,820	5,203
Food	29,687	24,269
House Effects	1,066	1,305
Insurance	14,042	16,060
Interest and bank charges	133	-
Interest on long term debt	10,115	10,450
Janitorial Supplies	5,619	5,623
Miscellaneous	39	86
Office	3,421	2,751
Professional fees	2,365	1,971
Property taxes	5,844	5,542
Repairs and maintenance	4,531	4,564
Salaries and wages	242,111	238,894
Supplies	2,853	2,383
Telephone	2,008	1,801
Utilities	11,931	11,896
	392,090	383,398
DEFICIENCY OF REVENUES OVER EXPENSES	\$ (4,171)	\$ (22,429